





Gabriela RAMOS is the OECD Chief of Staff and Sherpa to the G20. Since 2006, she has been advising and supporting the Secretary-General's strategic agenda. She is responsible for the contributions of the Organisation to the global agenda, including the G20 and G7, and oversees the preparations of the yearly OECD Ministerial Council Meeting. She has contributed to the launch of major OECD initiatives related to gender, skills, development, and has also launched and supervises the New Approaches to Economic Challenges and the Inclusive Growth initiatives, and oversees the activities of the Directorate for Education and Skills. Previously, she served as Head of the OECD Office in Mexico and Latin America, where she promoted OECD recommendations in many areas including health and education. She helped in the preparations of several OECD reports on Mexico, developed the OECD Forum there and launched

the "Getting it Right" flagship publication series. Prior to joining the OECD, Mrs. Ramos held several positions in the Mexican Government, notably as advisor to the Minister of Foreign Affairs and Director of OECD Affairs. She has also held several positions as Professor of International Economy at the Universidad Iberoamericana and at the Instituto Tecnológico Autónomo de México. Ms Ramos holds an MA in Public Policies from Harvard University, and was a Fulbright and Ford MacArthur fellow.



Mari KIVINIEMI took up her duties as OECD Deputy Secretary-General on 25 August 2014. Her role consists of sharing her extensive experience to help increase the impact and relevance of OECD work and to contribute to the public policy challenges of promoting inclusive growth, jobs, equality and trust. She is responsible for the strategic oversight of the OECD's work on Efficient and Effective Governance; Territorial Development; Trade and Agriculture, as well as Statistics. She is also responsible for advancing the Better Life Initiative. Ms. Kiviniemi was Finland's Prime Minister from 2010 to 2011. Previously, she was Special Advisor on Economic Policy to the Prime Minister, Minister for Foreign Trade and Development, Minister for European Affairs and Minister of Public Administration and Local Government. Elected for the first time at the age of 26, she was a Member of Parliament from 1995 to 2014, chairing

and participating in a vast number of committees. She also held a variety of leadership positions in her political party, the Finnish Center Party. An economist by training, she studied political science at the University of Helsinki and holds a Master's degree in Social Sciences. Born in 1968, she is married and has two children.



Lamia KAMAL-CHAOUI has been appointed as Director for the Centre for Entrepreneurship, SMEs and Local Development (CFE). She will take up her duties on 1 November 2016. In this capacity, she will develop and strengthen the Centre's core mission, to serve as a policy delivery-hub for entrepreneurship, small and medium-sized enterprises (SME), local development and tourism providing member and partner countries with policy guidance and support in these areas, and increasing the impact and relevance of OECD advise, in line with the Secretary-General strategic objectives. In coordination with the relevant Directorates, she will strengthen and develop a cross-house approach to SMEs and will continue to contribute to the Inclusive Growth Initiative, particularly in the management of the Program of Inclusive Cities. Mrs. Kamal Chaoui has extensive experience in the OECD having been the coordinator of the Inclusive Growth Initiative since 2013. In this position, and under the direct supervision of the Chief of

Staff and Sherpa, she advanced the different work-streams of the IG Initiative, including the preparation of reports for the MCM (All on Board and the Nexus) and developed and launched the Global Coalition of Champion Mayors for Inclusive Growth. The Inclusive Growth Initiative is a whole of the house effort to provide for answers to address increasing inequalities of income and opportunities across member and partner countries of the OECD. Since April 2012, she worked as a Senior Advisor to the Secretary-General and in this role, she assisted the Chief of Staff and Deputy Chief of Staff in the delivery of the Secretary-General strategic agenda, including on inequalities and climate change. She also supported Deputy Secretary General Rintaro Tamaki on the implementation of the OECD strategy on Development and coordinated the Knowledge-Sharing Alliance programme. She significantly strengthened our links with major philanthropic Foundations and advanced key cooperation agreements, supporting the work and the initiatives of several parts of the house. Prior to working in the Cabinet, Ms. Kamal-Chaoui acted as Head of the Urban Development Programme in the Directorate for Public Governance and Territorial Development (GOV) from 2006-2012, a role in which she produced and implemented a comprehensive strategy for the OECD programme of work on urban areas as a crosscutting issue with global outreach. Since beginning her career at the OECD in 1998 Ms. Kamal-Chaoui has worked as an Economist/Policy Analyst in GOV, the Directorate for Financial Affairs (DAF), the Trade Directorate (TAD), and in the Public Affairs and Communications Directorate (PAC). Ms. Kamal-Chaoui is a French national and holds a Master's Degree in Macroeconomics from Université Paris Dauphine (Paris IX) and a Master's Degree in English Language and American History from Université Paris Diderot (Paris VII).







Sylvain GIGUERE is the Head of the OECD Programme on Local Economic and Employment Development (LEED). Sylvain manages LEED's programme of work, covering a wide range of policy areas from employment and skills to innovation and economic development, and reports to the LEED Directing Committee, its governing board of 34 countries. The LEED Programme works extensively with emerging economies, policy officers at all levels and practitioners around the world through the Trento Centre and its capacity building mission, the LEED Forum and its 3.000 field experts on economic development, employment, skills and social inclusion in 60 countries, and ESSSA, a platform supporting knowledge exchange on employment and skills strategies between the OECD and Southeast Asia. LEED also contributes to the work of the G20, APEC, the ILO and ASEAN. Sylvain joined the OECD in 1995 to work on the follow-up to the OECD Jobs Study and in 2002 became Deputy Head of LEED, where he developed a policy research agenda on policy implementation to help governments achieve better results on jobs,

productivity and growth. In 2008, he was appointed Head of LEED. Sylvain studied Economics at Queen's University (Kingston, Ont.), UQAM (Montreal) and University Paris I Pantheon-Sorbonne, where he obtained a PhD.